

**Hankyu Hanshin Holdings Group
Results Briefing Materials for
Financial Results for the First Half of
Fiscal 2025 (Ending March 2025)**

November 7, 2024

Hankyu Hanshin Holdings, Inc.

9042 <https://www.hankyu-hanshin.co.jp/en/>

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Separate Document: Reference Data

(1) Long-Term Vision, Medium-Term Plan

(Reproduced from Results Briefing Materials for Financial Results for Fiscal 2024 (Ended March 2024) in May 2024*)

* With some information updated

(2) Progress in Each Project

(3) Sustainable Management

(4) Other

The information is also available on our corporate website:

<https://www.hankyu-hanshin.co.jp/en/ir/library/presentations/>

Business forecasts and other projections herein are based on information available at present and logical assessments and do not represent any promise by the Company. The actual results may differ significantly from these projections due to various factors.

I . Executive Summary

II . Performance Highlights for the First Half of Fiscal 2025 (Ending March 2025)

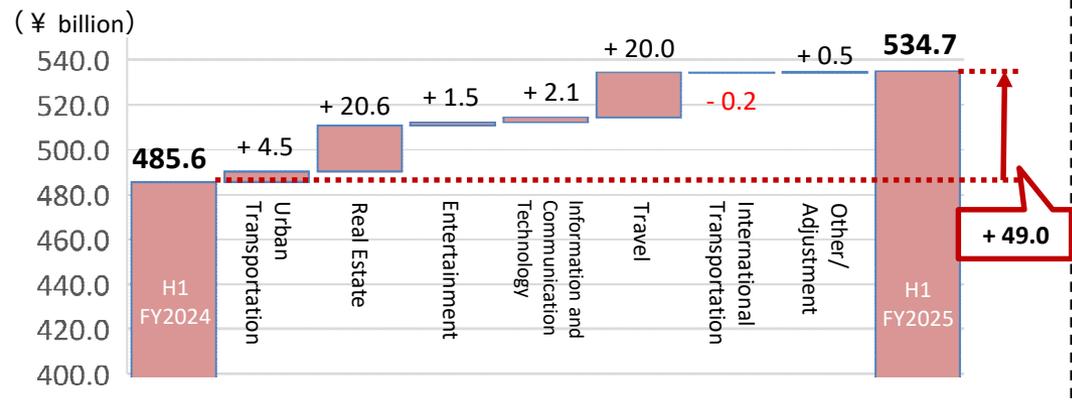
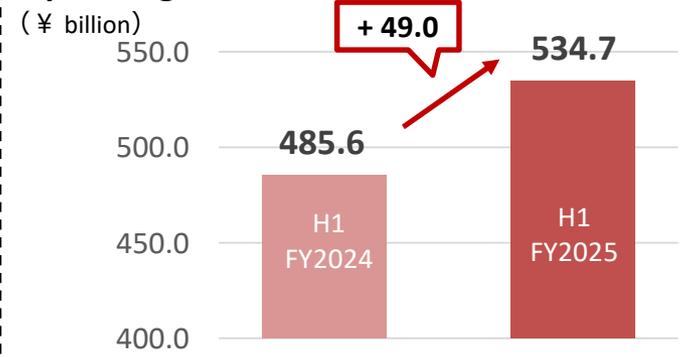
III . Forecasts for Fiscal 2025 (Ending March 2025)

Executive Summary (1)

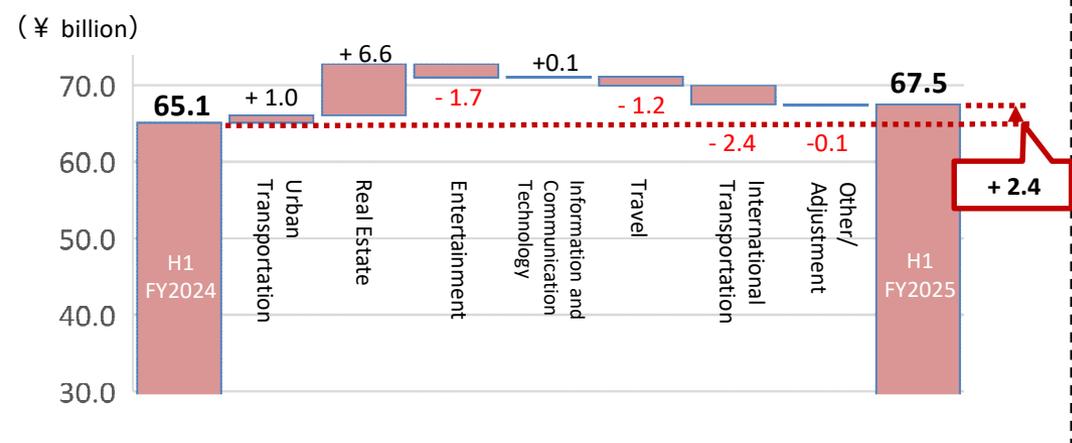
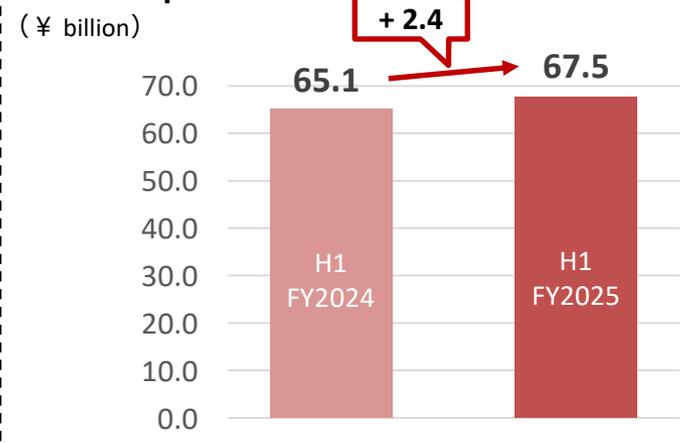
Overview of H1 FY2025 performance

Revenue and profit increased on the back of a recovery in demand in the overseas travel business within the Travel segment, the Urban Transportation segment and an increase in condominium sales in the Real Estate segment, despite a decline in freight volume in the International Transportation segment, and a reversal in the temporary uptick in the Travel segments due to orders received for support services for local authorities in the same period of the previous year.

Operating revenue



Business profit

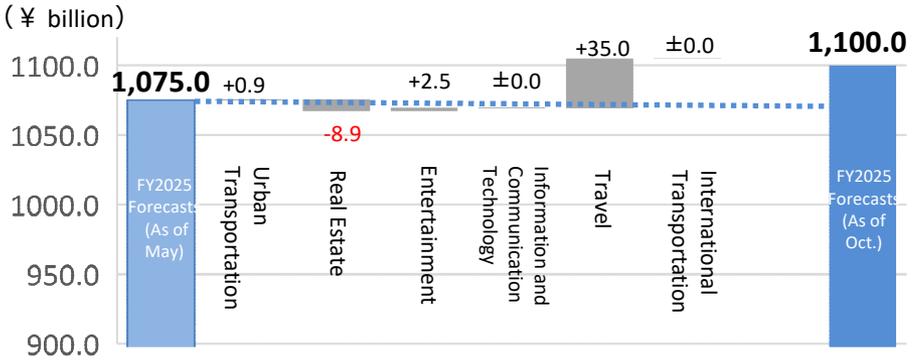
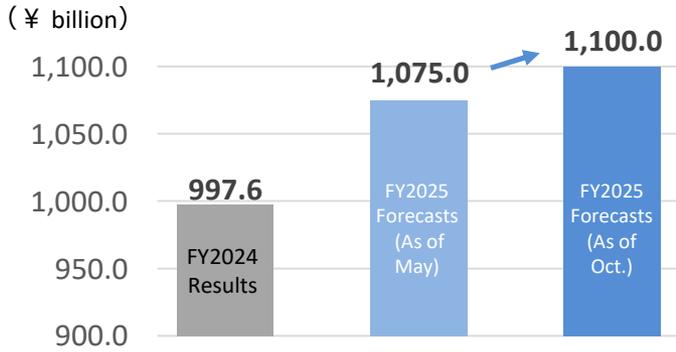


Executive Summary (2)

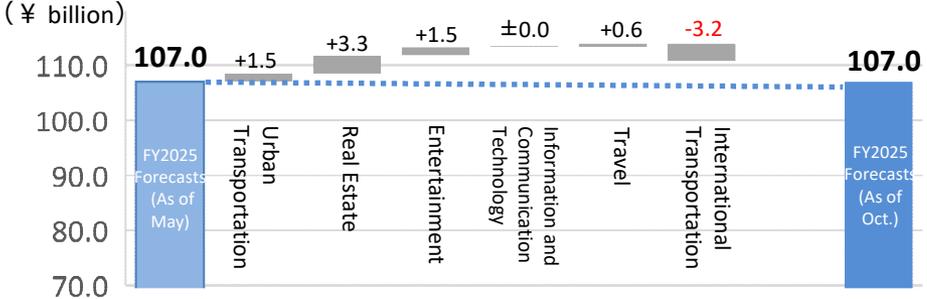
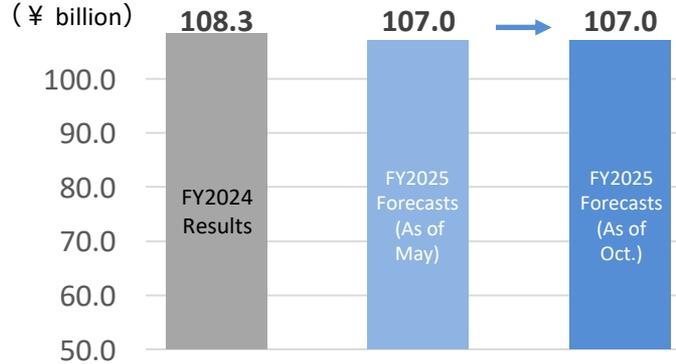
Overview of FY2025 full-year forecasts

While revenue is expected to increase with revenue from overseas travel and Real estate leasing business exceeding initial expectations, coupled with strong performance in accommodation operations in the Hotel business and the Sports business, profit is expected to be in line with initial forecasts due to reduced profit in the International Transportation segment and etc.

Operating revenue



Business profit



Progress in Long-Term Vision and Medium-Term Plan (Japan)

GRAND GREEN OSAKA (Umekita Phase II Development Project)

- Parts of UMEKITA PARK (the entirety of South Park and a part of North Park), and the North Building opened in advance on September 6, 2024.
- Following this advance opening, we promote urban development based on the philosophy and policy of "fusion of greenery and innovation".
- In March 2025, Hankyu Hanshin Hotels plans to open an upscale hotel, Hotel Hankyu GRAN RESPIRE OSAKA.



UMEKITA PARK (South Park) *



Opening ceremony



Scope of advance opening*

*Provided by the developer of GRAND GREEN OSAKA

Reserved seat service "PRiVACE"

- The reserved seat service "PRiVACE" was introduced on the Hankyu Kyoto Line on July 21, 2024 based on a concept of "transforming one's daily 'travel time' into 'me time' spent in a private space"



Progress in Long-Term Vision and Medium-Term Plan (Overseas)

Expansion of the Real Estate business in Australia

- We participated in the residential real estate sales business “Melrose Park (South District Stage 1-7)” in Sydney’s outer suburbs.
- We participated in the “LACP Project” logistics real estate business spanning a total leased area of around 860,000m² across four cities (Sydney, Melbourne, Brisbane, Perth).



Melrose Park (Red border area)



Logistics warehouse in Sydney

Full-fledged entry into the overseas railway business

- In May 2024, Hankyu Corporation entered into an agreement to acquire shares in LPMC*¹, which operates and maintains the LRT Line 1*², an urban passenger railway with approximately 20 km of track in the Manila metropolitan area, marking a full-scale entry into overseas railway business. We will look to provide technical support for the operation and maintenance of this railway going forward.



*1 Light Rail Manila Corporation

*2 Manila Light Rail Transit System Line1

State of Initiatives Promoting Sustainable Management

Commencement of carbon-neutral operation on all Hankyu and Hanshin lines

- Beginning in April 2025, Hankyu Corporation and Hanshin Electric Railway will transition all railway electricity used for rail operations and station facilities across all Hankyu and Hanshin lines (approximately 193 km) to effectively renewable energy sources, marking the first instance of carbon-neutral operation across all railway lines in the Kansai region.



Progress on Reforms and Other Initiatives Concerning the Takarazuka Revue

Progress of initiatives

- Steady progress is being made on initiatives aimed at reforming the Takarazuka Revue. [Including a review of the performance schedule (reducing the number of shows and performances), strengthening organizational management and support systems, promoting awareness and behavioral change among troupe members and stakeholders, and creating a more favorable working environment for the Revue members.]
 - *Further details on the progress of initiatives towards reforms of the Takarazuka Revue can be found on the Takarazuka Revue website: <https://kageki.hankyu.co.jp/kaikaku/index.html> (Japanese only)
- In conjunction with these efforts, the Group is considering a range of initiatives, including examining the organizational structure and framework of the Takarazuka Revue to establish a more effective governance system.
- Additionally, since last year we have been under investigation by the Labor Standards Inspection Office, and received a corrective recommendation in September 2024. We take this matter seriously and will work to promptly address the issues with guidance from regulatory authorities and experts.
- The advisory board established at Hankyu Corporation has held three general meetings so far. Based on the ongoing advice and recommendations we are receiving from this advisory board, we will continue to advance our reforms while working through measures on a medium- to long-term perspective to organize an approach by the end of this fiscal year.

Through these efforts

We will continue to create an environment where performers and everyone else involved in the operation of the Takarazuka Revue can focus on delivering better performances with greater peace of mind while working to establish a more effective governance system across the entire Group.

* For details on other initiatives to improve Group governance, please refer to our Integrated Report.
<https://www.hankyu-hanshin.co.jp/en/ir/library/integratedreports/>

I . Executive Summary

**II . Performance Highlights for the First Half of Fiscal 2025
(Ending March 2025)**

III . Forecasts for Fiscal 2025 (Ending March 2025)

Consolidated Statements of Income(Summary)

	H1 FY2025 Results	FY2024 Results	Change
Consolidated subsidiaries	107 companies	107 companies	— (3 companies increase, 3 companies decrease)
Equity-method affiliates	12 companies	13 companies	-1 (1 company decrease)
Total	119 companies	120 companies	-1 company

(¥ million)	H1 FY2025 Results	H1 FY2024 Results	Change	Remarks
Operating revenue	534,656	485,644	+49,011 (+10.1%)	For details, please see P10.
Operating profit	66,797	64,320	+2,477 (+3.9%)	
[Business profit]	[67,483]	[65,069]	[+2,413] [+3.7%]	
Non-operating income	12,405	9,133	+3,272	Share of profit of entities accounted for using equity method +3,704
Non-operating expenses	8,335	6,523	+1,812	Interest expenses +499
Ordinary profit	70,867	66,930	+3,937 (+5.9%)	
Extraordinary income	1,820	1,165	+654	
Extraordinary losses	3,561	1,459	+2,101	Loss on change in equity +2,036
Profit attributable to owners of parent	50,878	44,873	+6,004 (+13.4%)	

[Reference]	H1 FY2025 Results	H1 FY2024 Results	Change
Depreciation and amortization	31,397	30,403	+993
Financial balance (1) - (2)	-4,611	-4,219	-391
Interest and dividend income (1)	1,071	963	+108
Interest expenses (2)	5,683	5,183	+499

Note: Business profit = Operating profit + Equity-method gains/losses related to overseas business investments

Consolidated Statements of Income (Breakdown for each business segment)

Key results in current period

Revenue and profit increased on the back of a recovery in demand in the overseas travel business within the Travel segment, the Urban Transportation segment and an increase in condominium sales in the Real Estate segment, despite a decline in freight volume in the International Transportation segment, and a reversal in the temporary uptick in the Travel segments due to orders received for support services for local authorities in the same period of the previous year.

(¥ million)	Operating revenue			Operating profit [Business profit]		
	H1 FY2025 Results	H1 FY2024 Results	Change	H1 FY2025 Results	H1 FY2024 Results	Change
Urban Transportation	104,273	99,819	+4,453	19,642	18,651	+990
Real Estate	163,014	142,381	+20,633	29,080 [29,766]	22,436 [23,186]	+6,644 [+6,580]
Entertainment	50,989	49,440	+1,549	14,943	16,642	-1,699
Information and Communication Technology	30,435	28,373	+2,061	2,049	1,922	+127
Travel	131,088	111,038	+20,049	4,798	5,956	-1,157
International Transportation	49,827	50,050	-222	-1,652	708	-2,360
Other	26,158	22,483	+3,675	1,108	534	+574
Adjustment	-21,131	-17,941	-3,189	-3,173	-2,532	-640
Total	534,656	485,644	+49,011	66,797 [67,483]	64,320 [65,069]	+2,477 [+2,413]

Note: Business profit = Operating profit + Equity-method gains/losses related to overseas business investments

Urban Transportation Results

Revenue and profit increased in the Railway business primarily due to the ongoing recovery in passenger volume on Hankyu and Hanshin lines, and the opening of the Kita-Osaka Kyuko Railway line extension.

(¥ million)	H1 FY2025 Results	H1 FY2024 Results	Change	%
Operating revenue	104,273	99,819	+4,453	+4.5%
Operating profit	19,642	18,651	+990	+5.3%

[Breakdown by type of business]

(¥ billion)	Operating revenue			Operating profit		
	H1 FY2025 Results	H1 FY2024 Results	Y on Y	H1 FY2025 Results	H1 FY2024 Results	Y on Y
Railway	76.4	73.1	+3.3	21.0	20.1	+1.0
Automobile	22.0	21.3	+0.7	1.2	1.0	+0.3
Retailing	6.6	6.4	+0.1	0.8	0.8	+0.1
Others	3.5	2.9	+0.6	0.2	0.2	-0.0

Note: Not including head office expenses / adjustments.

[Urban Transportation] Railway Performance Results

Hankyu Corporation

	Fare revenues (¥ million)				Passenger volumes (Thousands)			
	H1 FY2025 Results	H1 FY2024 Results	Change		H1 FY2025 Results	H1 FY2024 Results	Change	
Commuter pass	16,798	16,298	+499	(+3.1%)	163,860	161,028	+2,832	(+1.8%)
Workers	14,583	14,079	+503	(+3.6%)	113,937	111,304	+2,632	(+2.4%)
Students	2,215	2,219	-4	(-0.2%)	49,923	49,723	+199	(+0.4%)
Other tickets	30,610	29,665	+944	(+3.2%)	143,165	139,652	+3,513	(+2.5%)
Total	47,409	45,964	+1,444	(+3.1%)	307,026	300,680	+6,345	(+2.1%)

Barrier-free charge:
1.8 billion yen

Barrier-free charge:
1.6 billion yen

Hanshin Electric Railway

	Fare revenues (¥ million)				Passenger volumes (Thousands)			
	H1 FY2025 Results	H1 FY2024 Results	Change		H1 FY2025 Results	H1 FY2024 Results	Change	
Commuter pass	6,294	6,044	+250	(+4.1%)	63,052	61,448	+1,604	(+2.6%)
Workers	5,684	5,442	+242	(+4.4%)	50,246	48,882	+1,363	(+2.8%)
Students	610	601	+8	(+1.4%)	12,806	12,565	+240	(+1.9%)
Other tickets	11,725	11,286	+439	(+3.9%)	59,925	57,733	+2,192	(+3.8%)
Total	18,020	17,330	+690	(+4.0%)	122,978	119,181	+3,797	(+3.2%)

Barrier-free charge:
0.6 billion yen

Barrier-free charge:
0.5 billion yen

Note: 1) Revenue amounts less than one million yen, and numbers of passengers less than one thousand, are omitted.

2) For Hankyu Railway, "other ticket revenue/ridership" includes revenue/ridership associated with the PiTaPa usage sections.

3) Sum of tier 1 and tier 2 railway operators for both Hankyu Corporation and Hanshin Electric Railway

4) Barrier-free charge is added to regular rail fares and included in the fare revenues from "Other tickets" and "Commuter pass: workers" for both Hankyu Corporation and Hanshin Electric Railway.

[Urban Transportation] Transportation Revenue (Factors of YoY Change)

Hankyu Corporation

Transportation revenue (tier 1 + tier 2)

(¥ million)

Totals for commuter passes and other tickets	Q1	Q2	Total
FY2025 Results	24,059	23,349	47,409
FY2024 Results	23,084	22,880	45,964
Change	+975	+469	+1,444
(%)	+4.2	+2.0	+3.1

Factors of YoY Change (estimated)

- Impact of increased transportation demand +¥531 million
- Impact of end of sale of book of tickets +¥495 million and others

Hanshin Electric Railway

Transportation revenue (tier 1 + tier 2)

(¥ million)

Totals for commuter passes and other tickets	Q1	Q2	Total
FY2025 Results	8,973	9,046	18,020
FY2024 Results	8,604	8,725	17,330
Change	+369	+321	+690
(%)	+4.2	+3.6	+4.0

Factors of YoY Change (estimated)

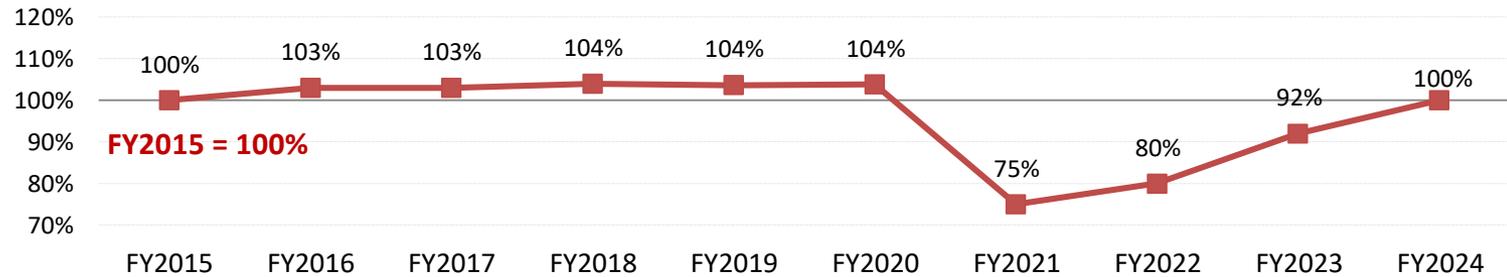
- Impact of increased transportation demand +¥573 million and others

[Urban Transportation] Referential Information

Hankyu Line: Transportation revenue (tier 1 + tier 2)

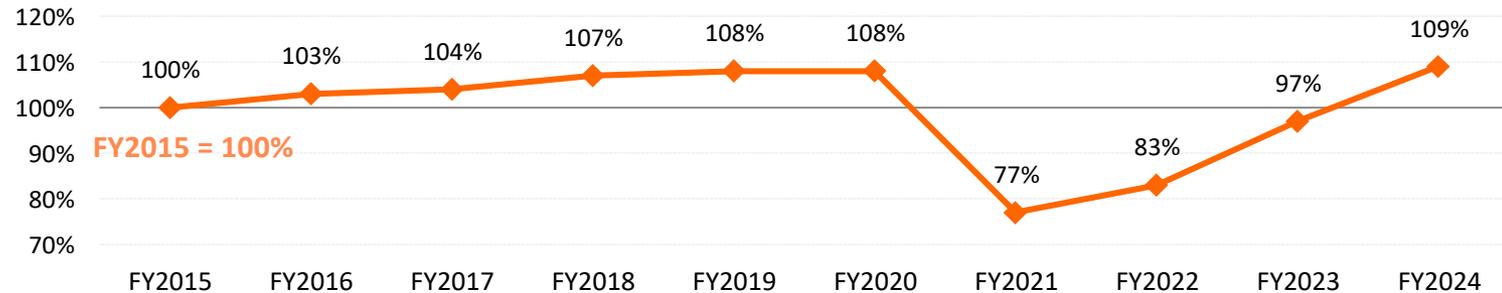
(¥ million)

	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	H1 FY2025
Commuter passes	31,549	32,272	32,628	33,198	33,456	34,119	28,093	28,654	29,900	32,244	16,798
Other tickets	60,910	62,920	62,720	63,137	63,059	61,887	40,982	45,422	54,908	60,674	30,610
Total	92,459	95,192	95,348	96,335	96,516	96,007	69,075	74,077	84,809	92,919	47,409



Hanshin Line: Transportation revenue (tier 1 + tier 2)

	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	H1 FY2025
Commuter passes	11,107	11,372	11,563	11,797	12,024	12,327	10,476	10,628	11,096	12,010	6,294
Other tickets	20,286	21,035	21,136	21,638	22,030	21,665	13,725	15,397	19,365	22,242	11,725
Total	31,394	32,407	32,699	33,436	34,054	33,993	24,202	26,026	30,462	34,253	18,020



Real Estate Results

Revenue and profit increased, driven by an increase in condominium sales year-on-year in the Real estate sales business, robust growth in leasing activity in Osaka Umeda Twin Towers South and other properties in the Real estate leasing business, along with the addition of OS Co., Ltd. as a consolidated subsidiary at the end of the previous fiscal year, and strong performance in the Hotel business, primarily driven by accommodations for inbound travelers.

(¥million)	H1 FY2025 Results	H1 FY2024 Results	Change	%
Operating revenue	163,014	142,381	+20,633	+14.5%
Operating profit	29,080	22,436	+6,644	+29.6%
[Business profit]	[29,766]	[23,186]	[+6,580]	[+28.4%]

[Breakdown by type of business]

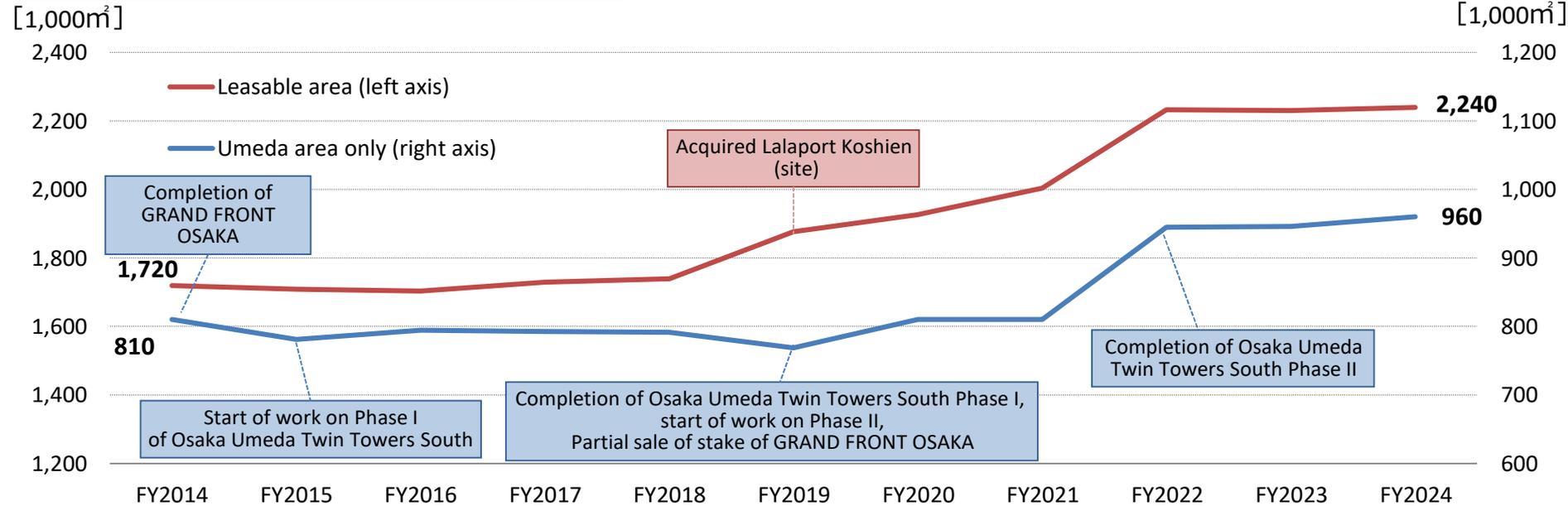
(¥ billion)	Operating revenue			Operating profit [Business profit]		
	H1 FY2025 Results	H1 FY2024 Results	Y on Y	H1 FY2025 Results	H1 FY2024 Results	Y on Y
Real estate leasing	69.1	62.1	+7.0	22.3	19.7	+2.6
Real estate sales and others	76.4	63.0	+13.5	8.9	4.4	+4.5
Overseas real estate	4.4	3.8	+0.7	1.9 [2.6]	1.7 [2.5]	+0.2 [+0.1]
Hotel	31.2	29.7	+1.5	2.0	1.9	+0.1

Note: 1) Not including head office expenses/adjustments.

2) Business profit = Operating profit + Equity-method gains/losses related to overseas business investments

[Real Estate] Referential Information

Leasable area (at the end of fiscal year)



GRAND FRONT OSAKA

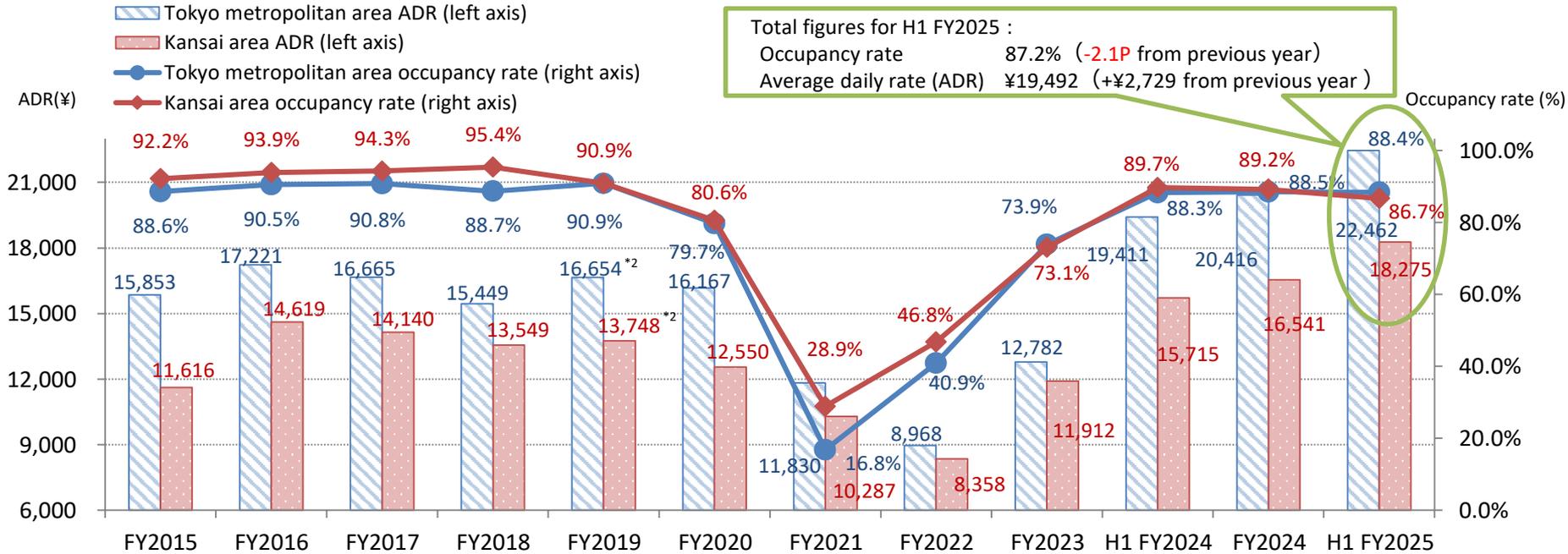


Osaka Umeda Twin Towers South
(Complete construction in February 2022)

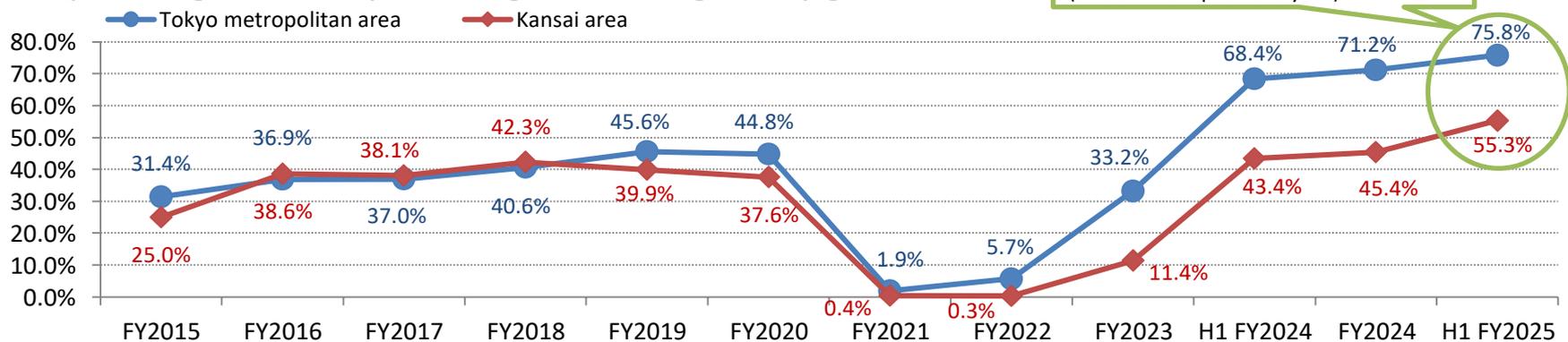


[Real Estate] Referential Information

Average daily rate (ADR) and occupancy rate *1



Non-Japanese guests as a percentage of overnight-stay guests



*1 The data omits the COVID-related temporary closures of some hotels.

*2 Since FY2020, we started reporting the earnings of overseas online travel agents on a gross basis, rather than on a net basis as before. The new method (gross basis) has been applied retroactively to the previous fiscal year.

Entertainment Results

While revenue increased due to a year-on-year increase in the number of Hanshin Tigers matches hosted and attendance at games, coupled with strong merchandise sales in the Sports business, and an increase in attendance in the Music business (Billboard-related), profit decreased following reviews to the number of performances scheduled for the Takarazuka Revue in the Stage business.

(¥ million)	H1 FY2025 Results	H1 FY2024 Results	Change	%
Operating revenue	50,989	49,440	+1,549	+3.1%
Operating profit	14,943	16,642	-1,699	-10.2%

[Breakdown by type of business]

(¥ billion)	Operating revenue			Operating profit		
	H1 FY2025 Results	H1 FY2024 Results	Y on Y	H1 FY2025 Results	H1 FY2024 Results	Y on Y
Sports	34.3	31.7	+2.7	13.9	13.4	+0.5
Stage	16.6	17.8	-1.1	2.0	4.2	-2.1

Note: Not including head office expenses /adjustments.

[Entertainment] Referential Information

Hanshin Tigers Home Game : Admission numbers *1

• Number of regular season games : 72 (+2 from previous year)

(CY)	2016	2017	2018	2019	2020	2021	2022	H1 2023	2023	H1 2024
Admissions (Thousands of people)	2,911	3,035	2,899	3,091	518	749	2,619	2,916	2,916	3,010
Ranking	4	2	6	3	2	2	3	1*2	1	2*2

*1 "Admissions" indicates the actual number of admissions for a given season (calendar year).

*2 Rankings are as of September 30.

Takarazuka Revue : Audience numbers

• Number of shows : Takarazuka Grand Theater : 168 (-43 from previous year)
Tokyo Takarazuka Theater : 194 (-34 from previous year)

* We implemented changes to the performance schedule for Cosmos Troupe performances in the first half of FY2025, in addition to performed works and seat pricing.
Weekly performances were also reduced from ten to nine beginning in January 2024.

(Thousands of people)	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	H1 FY2024	FY2024	H1 FY2025
Total	2,844	2,996	3,128	2,991	1,565	2,716	2,781	1,634	2,737	1,468
Takarazuka Grand Theater	1,169	1,191	1,207	1,106	485	904	925	551	823	445
Tokyo Takarazuka Theater	967	992	990	917	460	785	801	481	815	410
Other Theaters	586	619	598	572	200	418	474	272	482	275
Live screening*3										
Live streaming*4	122	195	333	396	420	610	581	330	616	339

*3 Audiences who paid to see performance screened live in cinema

*4 Audiences who paid to view livestream performance on home TV or device

Information and Communication Technology Results

Revenue and profit increased due to an increase in orders for transport systems in the Information services business, and gains in Internet service subscribers in the Broadcast and communications business.

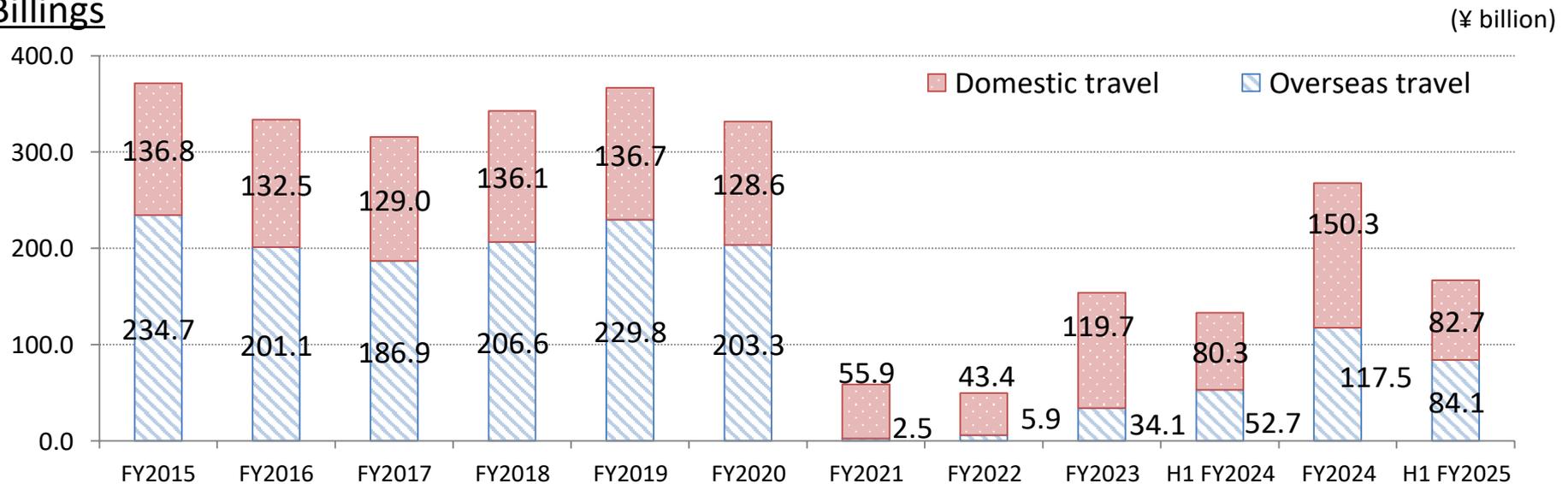
(¥ million)	H1 FY2025 Results	H1 FY2024 Results	Change	%
Operating revenue	30,435	28,373	+2,061	+7.3%
Operating profit	2,049	1,922	+127	+6.6%

Travel Results

While revenue increased due to a recovery in demand for overseas travel, profit decreased due to a reversion in the uptick in orders for support services for local authorities seen in the same period of the previous year.

(¥ million)	H1 FY2025 Results	H1 FY2024 Results	Change	%
Operating revenue	131,088	111,038	+20,049	+18.1%
Operating profit	4,798	5,956	-1,157	-19.4%

Billings



* Figures for FY2015 represent the simple aggregate amounts from Hankyu Travel International and Hankyu Hanshin Business Travel. The figures from FY2016 to FY2023 represent the aggregate amounts from the two companies above as well as from Hanshin Travel International (offsetting intercompany transactions). The figures from FY2024 represent the aggregate amounts from Hankyu Travel International and Hankyu Hanshin Business Travel (offsetting intercompany transactions).

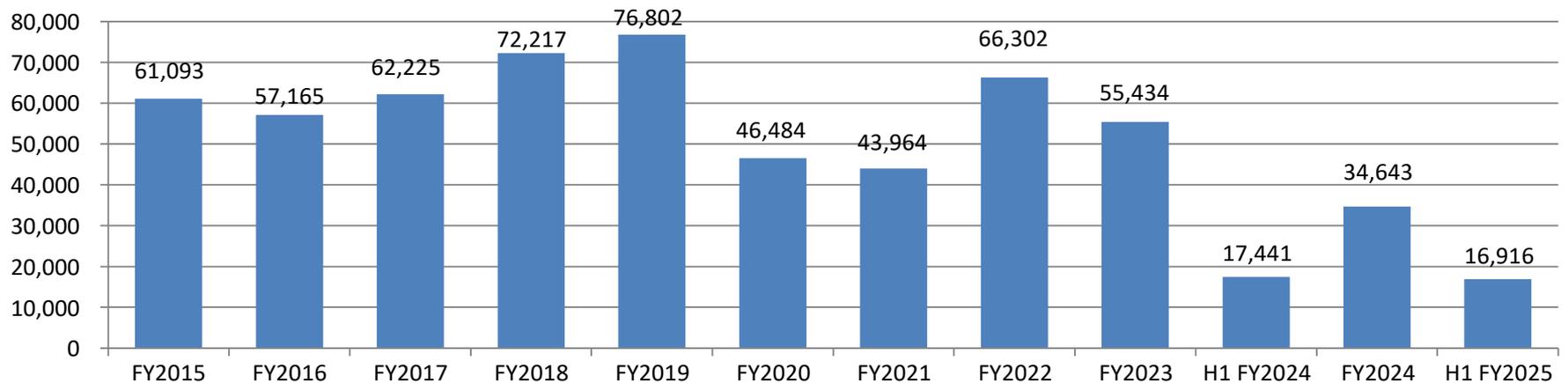
International Transportation Results

Revenue and profit decreased due to a decline in freight volume, particularly in Japan and East Asia.

(¥ million)	H1 FY2025 Results	H1 FY2024 Results	Change	%
Operating revenue	49,827	50,050	-222	-0.4%
Operating profit	-1,652	708	-2,360	—

Air export consolidated freight weight (from Japan)

(unit : ton)



Consolidated Statements of Income (Non-operating Income and Losses)

(¥ million)	H1 FY2025 Results	H1 FY2024 Results	Change
Operating profit	66,797	64,320	+2,477
Non-operating income	12,405	9,133	+3,272
Equity in income of affiliates	10,495	6,791	+3,704
Non-operating expenses	8,335	6,523	+1,812
Interest expenses	5,683	5,183	+499
Ordinary profit	70,867	66,930	+3,937

Consolidated Statements of Income (Extraordinary Income and Losses)

(¥ million)	H1 FY2025 Results	H1 FY2024 Results	Change
Extraordinary income and losses	-1,740	-293	-1,446
Extraordinary income	1,820	1,165	+654
Contribution received for construction	203	1,063	-859
Gain on sale of business	1,136	-	+1,136
Other	480	102	+377
Extraordinary losses	3,561	1,459	+2,101
Loss on tax purpose reduction entry of non-current assets	263	1,043	-780
Loss on change in equity	2,036	-	+2,036
Other	1,261	415	+845

Consolidated Statements of Income (Profit attributable to owners of parent)

(¥ million)	H1 FY2025 Results	H1 FY2024 Results	Change
Profit before income taxes	69,127	66,636	+2,490
Total income taxes	16,910	19,877	-2,966
Income taxes—current	20,667	12,340	+8,327
Income taxes—deferred	-3,756	7,537	-11,293
Profit	52,216	46,759	+5,457
Profit attributable to non-controlling interests	1,338	1,885	-546
Profit attributable to owners of parent	50,878	44,873	+6,004

Consolidated Balance Sheets

(¥ million)		H1 FY2025 Results	FY2024 Results	Change	Remarks																							
Assets	Current assets	529,956	513,368	+16,587	Land and buildings for sale +38,100																							
	Non-current assets	2,599,252	2,539,561	+59,690	Investment securities +34,757 Property, plant and equipment and intangible assets +21,659																							
	Total assets	3,129,208	3,052,930	+76,278																								
Liabilities	Current liabilities	472,279	506,992	-34,713																								
	Non-current liabilities	1,541,160	1,475,505	+65,655																								
	Total liabilities	2,013,439	1,982,497	+30,941																								
					<table border="1"> <thead> <tr> <th></th> <th>H1 FY2025 Results</th> <th>FY2024 Results</th> <th>Change</th> </tr> </thead> <tbody> <tr> <td>Debt</td> <td>915,590</td> <td>895,628</td> <td>+19,962</td> </tr> <tr> <td>Bonds</td> <td>290,000</td> <td>265,000</td> <td>+24,999</td> </tr> <tr> <td>Commercial paper</td> <td>25,000</td> <td>—</td> <td>+25,000</td> </tr> <tr> <td>Lease liabilities</td> <td>13,195</td> <td>13,532</td> <td>-337</td> </tr> <tr> <td>Interest-bearing debt</td> <td>1,243,786</td> <td>1,174,160</td> <td>+69,625</td> </tr> </tbody> </table> <p>Decrease in accounts payable</p>		H1 FY2025 Results	FY2024 Results	Change	Debt	915,590	895,628	+19,962	Bonds	290,000	265,000	+24,999	Commercial paper	25,000	—	+25,000	Lease liabilities	13,195	13,532	-337	Interest-bearing debt	1,243,786	1,174,160
	H1 FY2025 Results	FY2024 Results	Change																									
Debt	915,590	895,628	+19,962																									
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Lease liabilities	13,195	13,532	-337																									
Interest-bearing debt	1,243,786	1,174,160	+69,625																									
Net assets	Shareholders' equity	966,884	930,315	+36,569	Profit attributable to owners of parent +50,878 Payment dividend -7,261 Treasury shares -6,896																							
	Accumulated other comprehensive income	53,575	48,483	+5,092																								
	Non-controlling interests	95,309	91,634	+3,674																								
	Total net assets	1,115,769	1,070,432	+45,336																								
Equity ratio		32.6%	32.1%	+0.5P																								

Consolidated Statements of Cash Flows

(¥ million)

	H1 FY2025 Results	H1 FY2024 Results
Cash flows from operating activities	36,869	71,369
Profit before income taxes	69,127	66,636
Depreciation	31,397	30,403
Decrease (increase) in inventories	-40,996	-25,135
Share of loss (profit) of entities accounted for using equity method	-10,495	-6,791
Income taxes paid	-8,217	-11,919
Cash flows from investing activities	-90,839	-71,886
Purchases of investment securities*1	-56,395	-32,359
Purchases of non-current assets	-54,162	-58,399
Proceeds from sale of investment securities	9,028	378
Proceeds from contribution received for construction	8,755	22,627
Cash flows from financing activities	49,847	1,022
Income (expenditure) from borrowings, corporate bonds, or similar items [net] *2	67,566	11,955
Dividends paid	-7,261	-6,062
Purchase of treasury shares	-7,135	-2,040
Effect of exchange rate change on cash and cash equivalents	2,192	1,874
Increase (decrease) in cash and cash equivalents	-1,930	2,380
Cash and cash equivalents at beginning of period	53,808	41,375
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	369	536
Cash and cash equivalents at end of period	52,247	44,292

[Note]

*1

This includes purchase of shares of subsidiaries resulting in change in scope of consolidation. Such purchases created an outflow of ¥1,886 million in FY2025 and zero in FY2024.

*2

“Similar items” includes commercial papers.

I . Executive Summary

II . Performance Highlights for the First Half of Fiscal 2025
(Ending March 2025)

III . Forecasts for Fiscal 2025 (Ending March 2025)

Consolidated Statements of Income (Summary)

(¥ billion)	FY2025 Forecasts (1)	FY2025 Forecasts (As of May) (2)	Change =(1)-(2)		Remarks	FY2024 Results (3)	Change =(1)-(3)
Operating revenue	1,100.0	1,075.0	+25.0	+2.3%	While revenue is expected to increase with revenue from overseas travel and Real estate leasing business exceeding initial expectations, coupled with strong performance in accommodation operations in the Hotel business and the Sports business, profit is expected to be in line with initial forecasts due to reduced profit in the International Transportation segment and etc.	997.6	+102.4
Operating profit	105.8	105.8	—	—		105.7	+0.1
[Business profit]	[107.0]	[107.0]	[—]	[—]		[108.3]	[-1.3]
Ordinary profit	103.0	103.0	—	—		109.4	-6.4
Profit attributable to owners of parent	70.0	70.0	—	—		67.8	+2.2

[Reference]

Capital Expenditures	148.4	148.4	—			101.8	+46.6
Depreciation and amortization	65.8	65.8	—			62.6	+3.2
Financial balance (1) - (2)	-11.2	-11.2	—			-8.6	-2.6
Interest and dividend income (1)	1.3	1.3	—			1.8	-0.5
Interest expenses (2)	12.5	12.5	—			10.4	+2.1

Note: Business profit = Operating profit + Equity-method gains/losses related to overseas business investments

Consolidated Statements of Income (Breakdown for each business segment)

(¥ billion) Upper row : Operating revenue Lower row : Operating profit [Business profit]	FY2025 Forecasts	FY2025 Forecasts (As of May)	Change	Remarks	FY2024 Results	Change
	(1)	(2)	=(1)-(2)		(3)	=(1)-(3)
Total	1,100.0	1,075.0	+25.0		997.6	+102.4
	105.8	105.8	—		105.7	+0.1
	[107.0]	[107.0]	[—]		[108.3]	[-1.3]
[Breakdown for each business segment]						
Urban Transportation	208.6	207.7	+0.9	Revenue and profit growth is forecasted with ridership on Hankyu and Hanshin lines exceeding initial expectations.	203.3	+5.3
	34.1	32.6	+1.5		34.3	-0.2
Real Estate	372.2	381.1	-8.9	Although revenue is expected to decline following a review of the sales period for short-term returns condominiums in the Real estate sales business, profit is forecasted to increased due to Real estate leasing business revenue exceeding initial expectations, and strong performance in accommodation operations in the Hotel business.	318.3	+53.9
	56.3	53.0	+3.3		49.8	+6.5
	[57.5]	[54.2]	[+3.3]		[52.4]	[+5.1]
Entertainment	79.5	77.0	+2.5	Revenue and profit growth is forecasted due to strong performance in the Sports business with the baseball business and the Music business (Billboard-related).	82.6	-3.1
	10.3	8.8	+1.5		14.1	-3.8
Information and Communication Technology	70.1	70.1	—		64.6	+5.5
	6.7	6.7	—		6.1	+0.6
Travel	255.0	220.0	+35.0	Revenue and profit growth is forecasted due to overseas travel exceeding initial expectations.	216.9	+38.1
	3.6	3.0	+0.6		5.0	-1.4
International Transportation	100.5	100.5	—	While operating revenue is expected to be in line with initial expectations, reduced profit is forecasted considering the intensely competitive environment, particularly for Japan and East Asia, amidst rising supply costs.	100.3	+0.2
	-2.0	1.2	-3.2		0.2	-2.2

Note: Business profit = Operating profit + Equity-method gains/losses related to overseas business investments

[Urban Transportation] Railway Performance Forecasts

Hankyu Corporation

	Fare revenues (¥ million)				Passenger volumes (Thousands)			
	FY2025 Forecasts	FY2024 Results	Change		FY2025 Forecasts	FY2024 Results	Change	
Commuter pass	32,949	32,244	+705	(+2.2%)	317,693	313,294	+4,399	(+1.4%)
Workers	28,848	28,141	+707	(+2.5%)	225,406	221,032	+4,373	(+2.0%)
Students	4,101	4,103	-1	(-0.0%)	92,287	92,261	+25	(+0.0%)
Other tickets	62,058	60,674	+1,384	(+2.3%)	289,966	284,626	+5,340	(+1.9%)
Total	95,008	92,919	+2,089	(+2.2%)	607,659	597,920	+9,739	(+1.6%)
	Barrier-free charge: 3.6 billion yen		Barrier-free charge: 3.4 billion yen					

Hanshin Electric Railway

	Fare revenues (¥ million)				Passenger volumes (Thousands)			
	FY2025 Forecasts	FY2024 Results	Change		FY2025 Forecasts	FY2024 Results	Change	
Commuter pass	12,452	12,010	+442	(+3.7%)	124,101	120,734	+3,367	(+2.8%)
Workers	11,292	10,874	+418	(+3.9%)	99,701	96,911	+2,789	(+2.9%)
Students	1,160	1,136	+23	(+2.1%)	24,400	23,822	+577	(+2.4%)
Other tickets	22,583	22,242	+340	(+1.5%)	116,020	114,356	+1,663	(+1.5%)
Total	35,036	34,253	+782	(+2.3%)	240,121	235,090	+5,031	(+2.1%)
	Barrier-free charge: 1.2 billion yen		Barrier-free charge: 1.1 billion yen					

Note: 1) Revenue amounts less than one million yen, and numbers of passengers less than one thousand, are omitted.

2) For Hankyu Railway, "other ticket revenue/ridership" includes revenue/ridership associated with the PiTaPa usage sections.

3) Sum of tier 1 and tier 2 railway operators for both Hankyu Corporation and Hanshin Electric Railway

4) Barrier-free charge is added to regular rail fares and included in the fare revenues from "Other tickets" and "Commuter pass: workers" for both Hankyu Corporation and Hanshin Electric Railway.

Performance Indicators

	FY2024 Results	FY2025 Forecasts (As of May)	FY2025 Forecasts (As of Oct.)
Business profit (1) + (2)	¥108.3billion	¥107.0billion	¥107.0billion
Operating profit (1)	¥105.7billion	¥105.8billion	¥105.8billion
Equity-method gains/losses related to overseas business investments (2)	¥2.6billion	¥1.2billion	¥1.2billion
EBITDA* ¹	¥173.2billion	¥175.0billion	¥175.0billion
Interest-bearing debt	¥1,174.2billion	¥1,320.0billion	¥1,320.0billion
Interest-bearing debt / EBITDA ratio	6.8	7.5	7.5
D/E ratio* ²	1.2	1.3	1.3
Profit attributable to owners of parent	¥67.8billion	¥70.0billion	¥70.0billion
ROE	7.2%	7.0%	7.0%
[Reference]			
Net interest-bearing debt* ³	¥1,114.6billion	¥1,270.0billion	¥1,270.0billion
Net interest-bearing debt/EBITDA ratio	6.4	7.3	7.3

*1 EBITDA = Business profit (Operating profit + Equity-method gains/losses related to overseas business investments)
+ Depreciation expenses + Amortization of goodwill

*2 D/E ratio = Interest-bearing debt / Equity

*3 Net interest-bearing debt = Interest-bearing debt – Cash and Deposits

Note: No change from the time of the May 2024 announcement

Returns to Shareholders

Shareholder Return Policy

- We believe in **stable dividends and share buybacks**. Using total payout ratio as our yardstick for shareholder returns, we aim for a ratio of **30%** while also reinvesting profits to improve our financial and operating health.
- We cap our treasury holdings at 5% of total issued shares and dispose of any holdings that exceed this cap.

[Reference] Formula for calculating total payout ratio

$$\text{Total payout ratio of FY[N]}(\%) = \frac{(\text{Total dividend of FY[N]} + (\text{Acquisition of treasury stock in FY[N+1]})}{(\text{Net income attributable to owners of parent in FY[N]})} \times 100$$

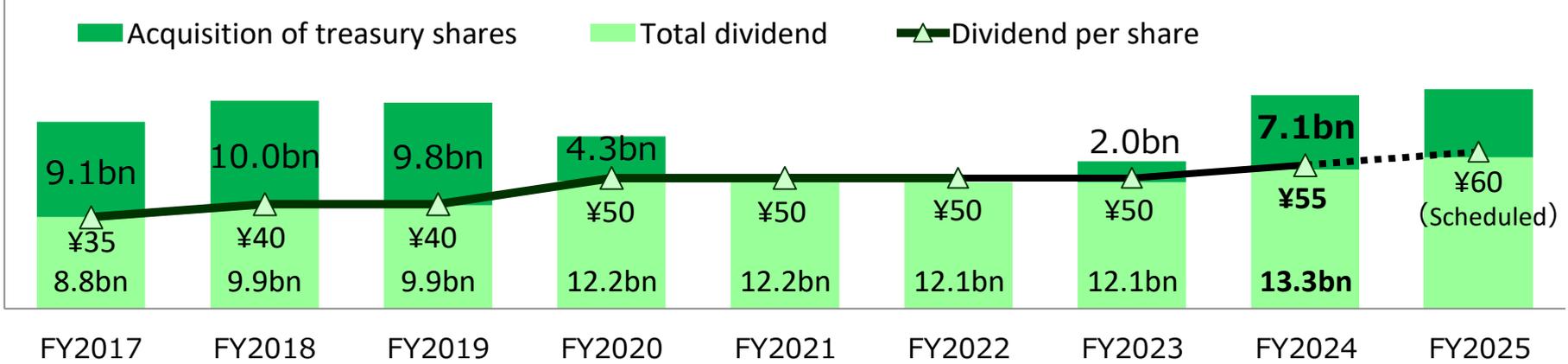
Retirement of Treasury Shares

- The amount of treasury shares held by the Company exceeded 5% of the total amount of shares issued following the acquisition of treasury shares based on the total payout ratio in FY2024. A part of the treasury shares held by the Company (1,272,629 shares) will be retired in line with the basic policy described above.

	Before retirement (as of September 30, 2024)	After retirement (as of November 30, 2024)*
Total amount of shares issued	254,281,385 shares	253,008,756 shares
Amount of treasury shares	13,923,066 shares	12,650,437 shares
Ratio of total shares issued	5.48%	5.00%

*Calculated based on the number of treasury shares held as of September 30, 2024.
 Note: Company shares held by the BIP trust for Director compensation are not included in treasury shares.

[Dividends and shares buybacks]



[Reference] Consolidated Statements of Capital Expenditure

(¥ billion)	FY2025 Forecasts	FY2025 Forecasts (As of May)	Change	FY2024 Results	Change
	(1)	(2)	=(1)-(2)	(3)	=(1)-(3)
Total capital expenditure	148.4	148.4	—	101.8	+46.6
[Breakdown for each business segment]					
Urban Transportation	55.3	55.3	—	38.2	+17.1
Real Estate	61.3	61.3	—	47.9	+13.4
Entertainment	19.9	19.9	—	6.1	+13.8
Information and Communication Technology	5.3	5.3	—	5.3	-0.0
Travel	1.5	1.5	—	0.6	+0.9
International Transportation	2.6	2.6	—	3.4	-0.8

Note: No change from the time of the May 2024 announcement

[Reference] Consolidated Statements of Depreciation and Amortization, EBITDA*

(¥ billion)	FY2025 Forecasts	FY2025 Forecasts (As of May)	Change	FY2024 Results	Change
	(1)	(2)	= (1)-(2)	(3)	= (1)-(3)
Total Depreciation and amortization	65.8	65.8	—	62.6	+3.2
[Breakdown for each business segment]					
Urban Transportation	28.0	28.0	—	26.1	+1.9
Real Estate	26.0	26.0	—	25.2	+0.8
Entertainment	4.0	4.0	—	3.7	+0.3
Information and Communication Technology	5.9	5.9	—	5.4	+0.5
Travel	1.1	1.1	—	0.9	+0.2
International Transportation	2.5	2.5	—	2.0	+0.5
Total EBITDA	175.0	175.0	—	173.2	+1.8
[Breakdown for each business segment]					
Urban Transportation	62.1	60.6	+1.5	60.3	+1.8
Real Estate	83.5	80.2	+3.3	77.6	+5.9
Entertainment	14.3	12.8	+1.5	17.8	-3.5
Information and Communication Technology	12.6	12.6	—	11.6	+1.0
Travel	4.7	4.1	+0.6	5.9	-1.2
International Transportation	0.5	3.7	-3.2	2.2	-1.7

*EBITDA = Business profit (Operating profit + Equity-method gains/losses related to overseas business investments) + Depreciation expenses + Amortization of goodwill

Note: No change in Depreciation and amortization from the time of the May 2024 announcement

[Reference] Operating Revenue and Operating (Business) Profit in Main Segments

(¥ billion)	Operating revenue					Operating profit [Business profit]				
	FY2025 Forecasts	FY2025 Forecasts (As of May)	Change	FY2024 Results	Change	FY2025 Forecasts	FY2025 Forecasts (As of May)	Change	FY2024 Results	Change
	(1)	(2)	=(1)-(2)	(3)	=(1)-(3)	(1)	(2)	=(1)-(2)	(3)	=(1)-(3)
Urban Transportation	208.6	207.7	+0.9	203.3	+5.3	34.1	32.6	+1.5	34.3	-0.2
[Breakdown]										
Railway	152.1	150.9	+1.2	148.0	+4.1	36.5	35.8	+0.7	37.1	-0.6
Automobile	44.5	44.3	+0.2	43.7	+0.8	2.7	2.4	+0.3	2.4	+0.3
Retailing	13.0	12.9	+0.1	12.8	+0.2	1.3	1.1	+0.2	1.4	-0.1
Others	9.7	10.2	-0.5	10.0	-0.3	0.8	0.7	+0.1	0.9	-0.1
Real Estate	372.2	381.1	-8.9	318.3	+53.9	56.3 [57.5]	53.0 [54.2]	+3.3 [+3.3]	49.8 [52.4]	+6.5 [+5.1]
[Breakdown]										
Real estate leasing	140.5	139.2	+1.3	127.1	+13.4	40.0	37.8	+2.2	38.1	+1.9
Real estate sales and others	194.6	206.9	-12.3	153.8	+40.8	20.5	20.8	-0.3	15.7	+4.8
Overseas real estate	10.6	10.5	+0.1	8.6	+2.0	4.9 [6.1]	4.9 [6.1]	— [—]	3.2 [5.8]	+1.7 [+0.3]
Hotel	63.8	61.3	+2.5	62.7	+1.1	3.6	2.5	+1.1	4.1	-0.5
Entertainment	79.5	77.0	+2.5	82.6	-3.1	10.3	8.8	+1.5	14.1	-3.8
[Breakdown]										
Sports	46.3	43.8	+2.5	50.3	-4.0	9.0	7.6	+1.4	11.2	-2.2
Stage	33.1	33.1	—	32.2	+0.9	2.9	2.9	—	4.8	-1.9

Note: 1) Segment totals may not match the aggregate of the amounts for each type of business due to separate head office expenses/adjustments.

2) Business profit = Operating profit + Equity-method gains/losses related to overseas business investments